

	A	B	C	D	E	F
1	<b>WESTCHASE COMMUNITY ASSOCIATION, INC.</b>					
2	<b>APPROVED 2021 OPERATING BUDGET - fund rsvs yrs 0-1-2 + wish items</b>					
3	<b>1/1/2021 THRU 12/31/2021</b>					
4	Acct. #	Description	2019 Actuals	2020 Budget	2020 Year-to-Date Actuals @ 06/30/20	2021 Proposed Budget
5		<b>REVENUE</b>				
6	3100	Annual Assessments	\$ 962,361	\$ 1,016,979	\$ 507,629	\$ 1,004,196
7	3100.1	Uncollectible Assessments (#4056)	\$ (4,454)	\$ (6,588)	\$ 5,842	\$ (4,966)
8	3301	Masters Swimming Program	4,810	\$ 3,996	\$ 1,303	6,708
9	3302	Tri-Gals Swimming Program	-	\$ -	\$ -	-
10	3303	Competitive Swimming Program	4,791	\$ -	\$ -	-
11	3304	Little Flippers Swimming Program	1,351	\$ -	\$ -	-
12	3305	Private Swimming Lessons	-	\$ -	\$ -	-
15	3311	Youth Tennis Academy Program	72,531	\$ 81,108	\$ 21,793	73,728
16	3312	Adult Tennis Clinics	40	\$ -	\$ -	-
17	3313	Private/Group Tennis Lessons	2,542	\$ 2,794	\$ 500	1,000
18	3314	Tennis Camp Programs	25,376	\$ 34,076	\$ 10,050	25,969
19	3315	USTA League Clinics	1,574	\$ 2,469	\$ 20	1,490
20	3317	USTA League Non-Res Fees	1,780	\$ 1,375	\$ 340	1,375
22	3353	Tennis Special Events/Sponsorships	-	\$ -	\$ -	-
23	3360	S&T Summer Camp Programs	91,519	\$ 99,860	\$ 142	91,820
24	3372	S&T Activity Room Rental	2,200	\$ 3,133	\$ 240	2,200
25	3373	S&T Pool Deck Reservations	-	\$ -		-
26						
27		<b>OTHER REVENUE:</b>				
28	3400	Interest - Operating	12,339	\$ 13,700	\$ 4,834	9,670
29	3450	Interest - Reserve	12,702	\$ 12,230	\$ 4,185	8,370
30	3500	Late Fees	13,449	\$ 12,394	\$ 13,690	13,570
31	3550	Capital Contribution	78,355	\$ 83,232	\$ 36,155	75,504
32	3700	Violation/Fines	11,900	\$ 9,000	\$ 7,800	12,000
33	3750	Variance Committee	300	\$ 150	\$ -	150
34	3850	WCA Events/Celebrations	-	\$ -	\$ -	-
35	3900	Other-Miscellaneous	1,196	\$ 150	\$ 380	150
36	3902	Vending Machine Income	48	\$ 56	\$ 6	-
37	3905	Pool Rental Income-Swim Team	9,350	\$ 10,200	\$ 3,612	11,220
38	3910	Legal Recovery	5,098	\$ -	\$ 39	-
39						
40		<b>Total Revenue:</b>	<b>\$ 1,311,158</b>	<b>\$ 1,380,314</b>	<b>\$ 618,560</b>	<b>\$ 1,334,154</b>
41						
42		<b>EXPENSES</b>				
43		<b>ADMINISTRATIVE</b>				
44	4006	Management/Accounting Fees	\$ 266,258	\$ 277,248	\$ 138,624	\$ 284,508
45	4007	Year-End Gifts - Non Staff	\$ 3,450	\$ 3,500	\$ -	\$ 3,500
46	4013	Postage & Reproduction Expenses	28,359	\$ 22,189	\$ 13,912	21,786
47	4014	Office Supplies/Expenses	7,716	\$ 5,755	\$ 3,637	8,576
48	4016	Office Equipment Repairs	1,399	\$ 273	\$ -	933
49	4017	Office Equipment	8,038	\$ 7,904	\$ 2,240	7,904
50	4018	Annual Board Training	0	\$ 900	\$ -	900
51	4019	On-Site Office Building Expenses	5,187	\$ 5,501	\$ 3,169	5,501
52	4020	On-Site Telephone/Fax/Internet	3,445	\$ 3,648	\$ 1,678	3,656
53	4024	Self-Help Expenses	0	\$ 565	\$ -	565
54	4027	Governing Documents	0	\$ -	\$ -	1,650
55	4028	Web/IT Costs	8,624	\$ 9,897	\$ 4,500	10,087

*Shan M. [Signature]*

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3	<b>1/1/2021 THRU 12/31/2021</b>					
4	Acct. #	Description	2019 Actuals	2020 Budget	2020 Year-to-Date Actuals @ 06/30/20	2021 Proposed Budget
57	4030	WCA Events & Celebrations	9,060	\$ 22,930	\$ 6,051	10,145
58	4035	Garage Sale Expenses	1,645	\$ 2,450	\$ -	2,450
59	4041	Other Committees	0	\$ 11,000	\$ -	3,000
60	4043	Welcome Committee	6,609	\$ 10,080	\$ 2,150	7,920
61	4044	Voting Members	2,913	\$ 3,000	\$ 1,155	3,000
62	4050	Annual Corporate Report Fee	62	\$ 62	\$ 62	62
63	4051	Doc Stamp Tax	0	\$ -	\$ -	0
64	4052	Licenses & Permits	1,205	\$ 1,480	\$ 1,150	1,525
65	4054	Association Membership	600	\$ 100	\$ 100	1,246
66	4056	Bad Debt (moved to 3100.1)	0	\$ -	\$ -	0
67	4065	Professional Fees - Other	3,195	\$ 6,525	\$ 2,396	6,625
68	4074	Professional Fees - Audit	6,179	\$ 6,250	\$ 4,600	5,115
69	4075	Legal Expenses-Assessments	4,256	\$ 4,074	\$ 1,756	4,009
70	4076	Professional Fees - Legal-General	53,533	\$ 66,397	\$ 25,198	54,000
71	4077	Professional Fees-Legal/Violations	0	\$ 2,625	\$ -	1,625
72						
73		<b>Total Administrative</b>	<b>\$ 421,733</b>	<b>\$ 474,353</b>	<b>\$ 212,378</b>	<b>\$ 450,287</b>
74						
75		<b>INSURANCE</b>				
76	4090	Insurance-General Liability	\$ 16,619	\$ 18,371	\$ 9,080	\$ 21,800
77	4091	Insurance-Property	\$ 10,608	\$ 11,674	\$ 5,467	\$ 12,379
78	4092	Insurance-Umbrella	\$ 2,789	\$ 2,589	\$ 1,647	\$ 4,385
79	4093	Insurance-D&O	\$ 10,463	\$ 11,515	\$ 5,234	\$ 11,516
80	4094	Insurance-Crime	\$ 1,860	\$ 2,052	\$ 932	\$ 2,052
81	4095	Insurance-W/C	\$ 662	\$ 708	\$ 318	\$ 693
82	4096	Insurance-Accident & Health	\$ 100	\$ 395	\$ -	\$ 679
84		<b>Total Insurance</b>	<b>\$ 43,101</b>	<b>\$ 47,304</b>	<b>\$ 22,678</b>	<b>\$ 53,503</b>
85						
86		<b>S&amp;T CENTER FACILITIES</b>				
87	4160	Payroll - S&T	\$ 341,471	\$ 390,476	\$ 144,178	\$ 376,727
88	4201	Supplies - S&T	15,166	\$ 15,659	\$ 5,923	14,059
91	4203	Staff Development/Background Cks	1,180	\$ 1,275	\$ 269	1,275
92	4216	Telephone/Fax/Internet - S&T	7,654	\$ 8,341	\$ 3,914	8,228
94	5000	Equipment - S&T	1,800	\$ 3,148	\$ 3	3,223
95	5001	Repairs & Maintenance - S&T	9,177	\$ 20,931	\$ 4,859	9,357
96	5005	Electrical & Lighting Repairs	4,492	\$ 8,410	\$ -	2,995
97	5206	Pest Control - S&T	522	\$ 676	\$ 656	1,088
98	5210	Signage	158	\$ 125	\$ 14	250
99	5211	Pool Supplies	33,873	\$ 31,918	\$ 12,814	30,265
100	5212	Pool Equipment/Maintenance	10,192	\$ 11,960	\$ 13,779	15,117
101	5213	Tennis Court Maintenance	4,507	\$ 1,100	\$ 2,000	4,338
102	5215	Tennis Equipment Expense	2,554	\$ 1,454	\$ 1,419	2,502
103	5220	Grounds/Maintenance - S&T	12,968	\$ 8,899	\$ 3,269	8,300
104	5221	Capital Improvements	0	\$ -	\$ -	0
105		<b>Total S&amp;T Facilities</b>	<b>\$ 445,714</b>	<b>\$ 504,372</b>	<b>\$ 193,097</b>	<b>\$ 477,725</b>
106						
107		<b>S&amp;T PROGRAMS</b>				

*Shan McFerson*

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3	<b>1/1/2021 THRU 12/31/2021</b>					
4	Acct. #	Description	2019 Actuals	2020 Budget	2020 Year-to-Date Actuals @ 06/30/20	2021 Proposed Budget
108	6015	S&T Programs Supplies/Expenses	\$ 3,760	\$ 2,500	\$ 2,340	\$ 3,797
109	6018	Tennis Special Events /Tournaments	-	\$ -	\$ -	-
110	6021	Summer Camp Program	66,054	\$ 70,701	\$ 1,617	70,147
111	6024	Swim Pro Salary & Benefits	-	\$ -	\$ -	-
112	6025	Masters Swimming Program	5,826	\$ 6,340	\$ 1,473	6,348
113	6026	Early Open 7am Swim	7,207	\$ -	\$ 4,216	-
114	6027	Competitive Swimming Program	1,630	\$ -	\$ -	-
115	6029	Private Swimming Lessons	-	\$ -	\$ -	-
120	6034	Tennis Pro Salary & Benefits	15,230	\$ 17,905	\$ 5,843	17,905
121	6035	Youth Tennis Academy Program	56,612	\$ 65,253	\$ 18,389	58,468
122	6036	Adult Tennis Clinics	36	\$ -	\$ -	-
123	6037	Private Tennis Lessons	2,190	\$ 2,421	\$ 446	917
124	6038	Tennis Camps Program	19,653	\$ 26,684	\$ 5,571	20,512
125	6039	USTA League Clinics	2,816	\$ 3,847	\$ 1,162	2,458
126	6041	Tennis Socials Program	-	\$ -	\$ -	-
128		<b>Total S&amp;T Programs</b>	<b>\$ 181,014</b>	<b>\$ 195,651</b>	<b>\$ 41,057</b>	<b>\$ 180,551</b>
129						
130		<b>S&amp;T CENTER UTILITIES</b>				
131	7001	Electricity	\$ 50,899	\$ 56,237	\$ 22,589	\$ 51,442
132	7005	Natural Gas	180	\$ 854	\$ 66	172
133	7012	Water & Sewer	13,583	\$ 13,203	\$ 7,739	14,925
134	7018	Trash Removal	10,812	\$ 11,443	\$ 5,371	12,701
135		<b>Total Utilities</b>	<b>\$ 75,474</b>	<b>\$ 81,737</b>	<b>\$ 35,765</b>	<b>\$ 79,240</b>
136		<b>FUTURE IMPROVEMENTS</b>				
137	8200	Future Capital Improvements	\$ -	\$ -	\$ -	\$ -
138	8201	Contingency Fund	\$ -	\$ -	\$ -	\$ -
139		<b>Total Improvements</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
140						
141		<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 1,167,036</b>	<b>\$ 1,303,417</b>	<b>\$ 504,975</b>	<b>\$ 1,241,306</b>
142						
143		<b>RESERVES</b>				
144	9100	S&T Center Reserves	\$ 65,400	\$ 64,669	\$ 32,334	\$ 84,477
145	9160	Interest - Reserves	12,702	\$ 12,230	\$ 4,185	8,370
146		<b>TOTAL RESERVES</b>	<b>\$ 78,102</b>	<b>\$ 76,899</b>	<b>\$ 36,519</b>	<b>\$ 92,847</b>
147						
148		<b>TOTAL EXPENDITURES</b>	<b>\$ 1,245,138</b>	<b>\$ 1,380,316</b>	<b>\$ 541,494</b>	<b>\$ 1,334,154</b>
149						
150		<b>Annual Assessment Fees:</b>		<b>\$289</b>		<b>\$286</b>

*Shan M. Jefferson*